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### **Introductions**

Overview of Recent Recovery Task Force Efforts

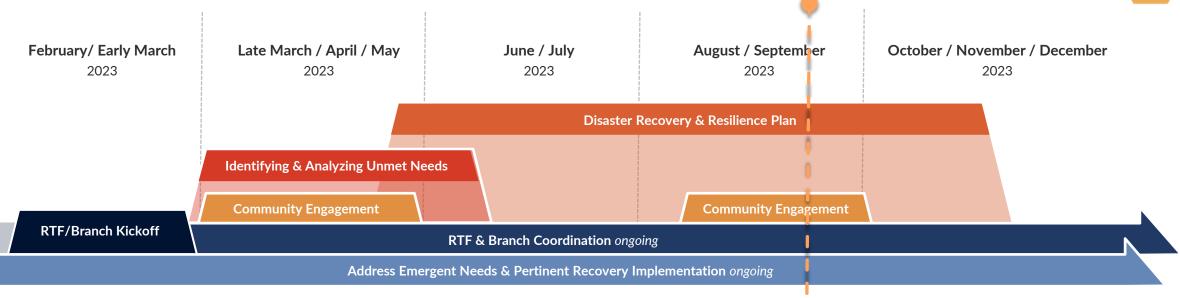
Initiative Feedback Summary

**Initiative Consolidation** 

**Next Steps and Questions** 

## **Timeline for Long-term Recovery Planning**





#### RTF / Branch Kickoff

Establish the working structure for RTF and launch branches. Identify immediate needs and goals to address.

Launch website.

#### **RTF & Branch** Coordination

Identify recovery objectives; inform impact and needs assessment: establish projects; incorporate community's priorities; inform long term planning; oversee recovery plan implementation.

#### **Identifying & Analyzing Unmet** Needs

Hurricane Ian storm impact analysis, and a cursory look at outstanding needs that will begin to shape recovery priorities.

#### Community **Engagement**

Comprehensive community outreach to inform and validate needs. identify solutions, and validate planning.

#### Hurricane Ian **Disaster Recovery** & Resilience Plan

A framework for Lee County's recovery from Hurricane lan, including prioritized projects, funding sources, and kev stakeholders.

#### **Emergent Needs & Pertinent Recovery Implementation**

Conduct recovery operations and manage recovery funding streams: short-term. intermediate, long-term.

RTF is forum to identify emergent and time sensitive needs and identifying best path forward.



### **Meeting Purpose**





**Review recent Recovery Task Force efforts.** 



**Review Recovery Task Force and County Feedback.** 



Review consolidation plans and identify additional Initiatives to combine.



Review Branch next steps.





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## **Overview of Recent Recovery Task Force Efforts**



- Recent strategic pause to address feedback from a multitude of stakeholders and align draft Initiative
   Profiles with feedback and perspectives from the County Administration.
  - Hosted a series of one-on-one meetings between the ResilientLee Support Team's Lead Subject Matter Expert and Subject Matter Experts from the County Administration to review the draft Initiative Profiles for all eight Branches.
- Executed five regularly scheduled Branch Meetings in August and three outstanding meetings in September to review current draft Initiative Profiles.
  - Following recent Branch meetings, circulated an online Survey Form to Branch Members requesting their additional feedback to current draft Initiative Profiles.





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### **Feedback Summary**



#### **Branch**

 Branch member feedback further defined the Initiative concepts in descriptions and implementation steps.

#### **Recovery Task Force**

 RTF member comments highlighted the need for a regional approach.

#### County

- County feedback
   provided technical
   details in ongoing
   County work to include.
- Feedback also indicated Initiative realignment and consolidation suggestions



# **H01: Expedited Permitting**



Branch Feedback	RTF Feedback	County Feedback
<ul> <li>The goal would be expedited and more efficient permitting approval. The focus is on building approvals based on building codes and trying to create more common practices around this portion of the approvals.</li> <li>Recommendation to move this Initiative to Infrastructure.</li> <li>Discussion is needed around the connection between expedited permitting and long-term resiliency, as it is an operational function of the jurisdictions.</li> </ul>	<ul> <li>Create a common portal cross-jurisdictional.</li> <li>Use technology, such as Al, to improve the public experience.</li> </ul>	<ul> <li>Add the Monthly Builders Association and Building Oversight Committee.</li> <li>A challenge is workforce availability and attracting trained and licensed reviewers and inspectors.</li> <li>Consider including emerging technologies aligning information across jurisdictions.</li> <li>Affordability may not be solved by fixing permitting challenges without the certainty of developers passing on savings to consumers.</li> </ul>



# **H02: CDBG-DR Fund Planning**



Branch Feedback	RTF Feedback	County Feedback
Recommendation to remove this Initiative.		Recommend including more information on the ongoing disaster recovery process.
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# **H03: Regional Coordination**



Branch Feedback	RTF Feedback	County Feedback
<ul> <li>Initiative Description: Working toward regional reciprocity and best practices for effective zoning and development rights and approvals for job creation and supply of housing.</li> <li>Measure of Success: Add increasing product type expansion for mixed-income housing. Add the creation of municipal employment centers of business.</li> <li>Implementation Steps: Create a baseline to track data and create GIS to map with data to promote synergies and collaborations.</li> </ul>		Identify strategic relationships that align – study regional problems and work better together on processes, procedures, and policies.



# **H04: Mixed-Use Overlay**



Branch Feedback	RTF Feedback	County Feedback
<ul> <li>Measure of Success: Increase the number of multi-use transportation networks by 2030.</li> </ul>		<ul> <li>Consideration: Form-based codes can be difficult to</li> </ul>
<ul> <li>Create a PPP for incentive-oriented developments located on the overlay.</li> </ul>		<ul><li>administer.</li><li>HOAs are not always in</li></ul>
<ul> <li>Implementation Steps: Incentivize and build efficient planning and infrastructure approvals and access to core trade areas that sit at primary intersections within place utilities and traffic access. Proximate to medical and schools would also be beneficial.</li> </ul>		<ul> <li>Purview.</li> <li>Consideration: Commercial development sometimes limits the ability for financing and stacking with mixed-use.</li> <li>Recommend combining with H03 – create a summary of the</li> </ul>
<ul> <li>Implementation Steps: Create a task force to gather all entities and develop a strategic plan, populate a database, and make policy changes via ordinance.</li> </ul>		regional approaches, asking if mixed-use is in the proper locations.



# **H05: Elevation and Buyout Program**



Branch Feedback	RTF Feedback	County Feedback
	Explore combining funding sources to provide incentives above market value for buyouts.	<ul> <li>Consider regional collaboration of disaster relief programs to scale up and align.</li> <li>Recommend identifying the financial impacts.</li> <li>Potentially package efforts as resilient communities through education and communication among repetitive loss areas.</li> </ul>



# **H06: Utility Expansion**



Branch Feedback	RTF Feedback	County Feedback
<ul> <li>Measure of Success should include the number of families served.</li> <li>Implementation Steps: Identify areas in the region that are not connected to the county/city utilities.</li> <li>This Initiative is needed to avoid</li> </ul>		<ul> <li>Recommend moving to Infrastructure I03 Wastewater Resilience and look for funding to assist homeowners with expansion.</li> </ul>
future foreclosures in our area. The additional costs for water assessments (especially in the City of Cape Coral) are extremely expensive for low and moderate-income(LMI) families, which directly affects their affordability and quality of life.  • Suggestion to combine with H07.	I	



## **H07: Housing Repair- Reconstruction Program**



Branch Feedback	RTF Feedback	County Feedback
Combine with Initiative H08.		<ul> <li>Reference historical central hub – disaster relief programs will need to be on a larger scale.</li> <li>Potential for a regional hub for consumers to be directed to the right place for housing needs.</li> </ul>



# **H08: Housing Development Program**



Branch Feedback	RTF Feedback	County Feedback
<ul> <li>Measures of Success: Create a non-displacement and antigentrification ordinance; number of housing developments close to community resources, database of exiting and placement for new; incentivize development of senior housing.</li> <li>Suggestion to combine Initiatives 8, 9, and 12 into one umbrella Initiative - Expanding Homeownership Opportunities.</li> </ul>	step to evaluate available properties that could be utilized for workforce or attainable housing.	<ul> <li>Identify programs and financing that can assist with housing for the workforce as well as LMI populations.</li> <li>The current gap with single-family home developers is affordable housing.</li> <li>Describe existing developer incentives.</li> </ul>



# **H09**: Finance Programs



Branch Feedback	RTF Feedback	County Feedback
<ul> <li>Implementation Steps: Set up matching equity or eq2 projects that allow access to make debt and equity position more affordable and pass along saving to the rental community.</li> <li>Combine with Initiative H12.</li> </ul>		<ul> <li>Review plans and suggest policies that protect broad decisions for affordability and reduces the stigma of affordable housing.</li> <li>Existing Affordable Housing Strategy is in the LeePlan but needs to be updated.</li> </ul>



## **H10: Accessible Outreach**



Branch Feedback	RTF Feedback	County Feedback
<ul> <li>Combine with Initiative H11.</li> <li>Make the Initiative more specific.</li> <li>Suggestion to move it to the Planning &amp; Capacity Branch.</li> </ul>		<ul> <li>Recommend providing elected officials with a policy foundation and tools to improve developments.</li> <li>Help people protect themselves from dangerous contractors.</li> </ul>



## H11: NIMBYism



Branch Feedback	RTF Feedback	County Feedback
		Recommend combining with Initiative H10 for outreach.
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# **H12: Homeownership Counseling**



Branch Feedback	RTF Feedback	County Feedback
		<ul> <li>Market first-time homebuyer incentives in Florida.</li> <li>Home purchase assistance programs for second mortgages – suggest State resources.</li> <li>Consider a one-stop hub to connect all existing services.</li> </ul>





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### **Initiative Consolidation**



- Feedback suggests consolidation within and across Branch Initiatives.
  - Some Branch Initiatives are similar to other existing Branch Initiatives these can be combined and redefined with new elements making current objectives more robust.
  - Initiatives aligned with other Branch priorities may become more powerful and address more than one community challenge.
  - Final Initiatives will be organized by tying emerging themes from multiple Branches and highlighting impacts in adoption.

Themes intersect in a similar fashion to **Workshop Sessions.** 







### **Initiative Consolidations**



**H01: Housing Expedited Permitting** 



**Combine with H03: Regional Coordination** (coordination purposes); H08: Housing Development **Program; and P&C01: Emergency Logistical Resources** 

**H02: CDBG-DR Fund Planning** 



**Recommend removing** 

**H06: Utility Expansion Program** 



Combine with I02: Resilient Potable Water **Infrastructure**; **I03**: Resilient Wastewater Infrastructure; and I17: Septic to Sewer

H09: Finance Programs



**Combine with H12: Homeownership Counseling** 

**H10: Accessible Outreach** 



**Combine with H11: NIMBYism** 





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## **Next Steps**



#### **Draft Initiative Profile Development:**

- The Support Team will continue:
  - Integrating feedback from implementing governments and stakeholders.
  - Consolidating draft Initiative Profiles within and across Branches.

#### **Next Process Steps:**

- The next versions of draft Initiative Profiles that Branch Members will receive will become the new baseline.
- Branch Meetings will be hosted in October 2023 to review updated draft Initiative Profiles.
- As the project continues, final Plan development will begin.











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