



Tessa LeSage
April 13th, 2023

Planning & Capacity Branch Meeting

Recovery Task Force



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Introductions

Structure, Process and Timeline

Roles and Responsibilities

Initial Priorities

Community Engagement Strategy

Next Steps

Discussion and Questions

Public Comment



Introductions



Membership

- **Branch Leads:**
 - Syd Kitson
 - Sandra Stilwell Youngquist
- **Branch Members:**
 - Jennifer Hagen
 - Alvin Henderson
 - Ron Martin
 - David Mintz
 - Stephanie Wardein
 - Megan Strayhorn
 - Lisa Swinto
 - Doug VanOort
 - Eric Pfeifer

Introductions



Branch Meeting Support Team

Facilitator(s)

- Tessa LeSage
- Harrison Newton

Branch Support

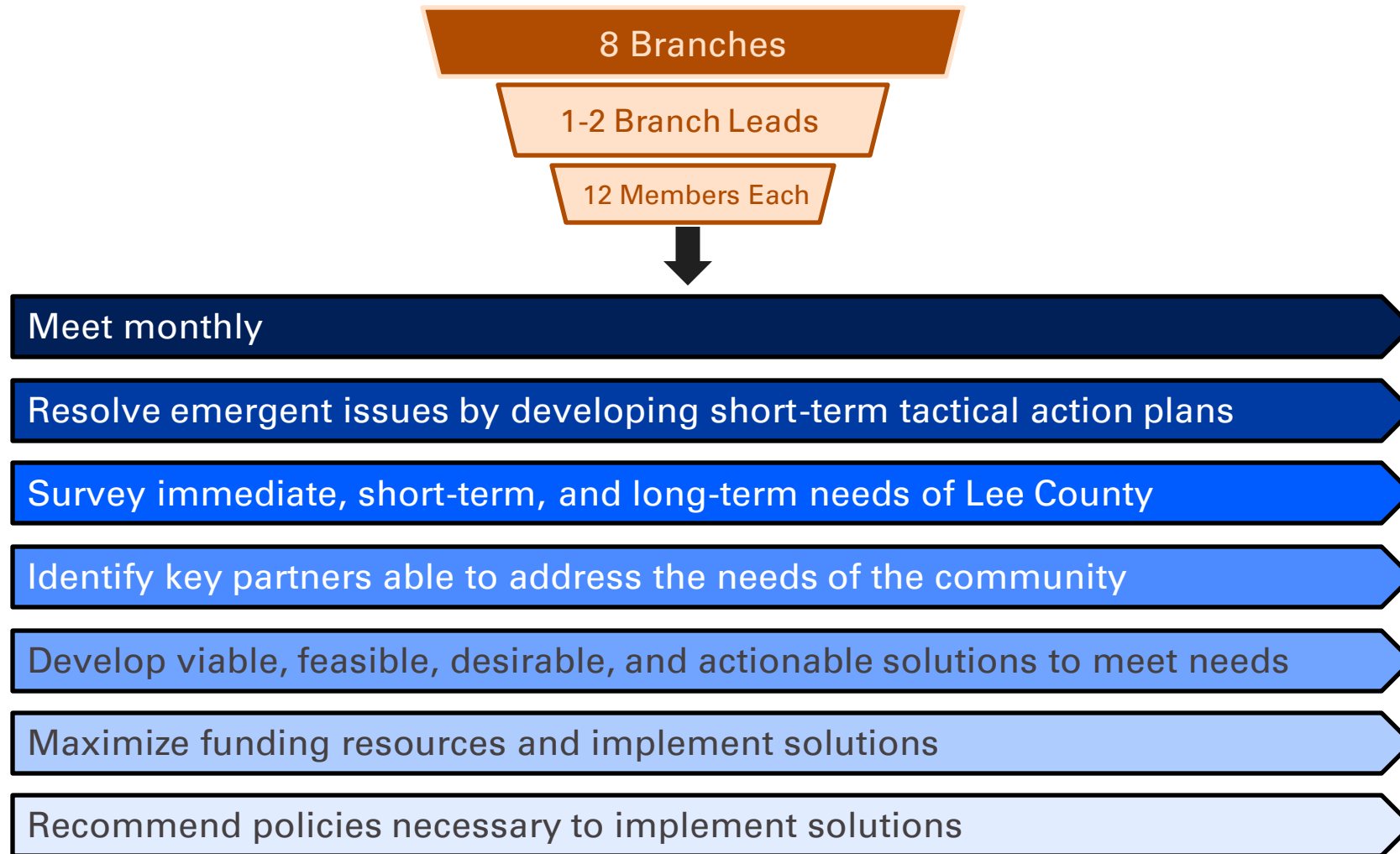
- Robert Heere

Recovery Task Force Membership

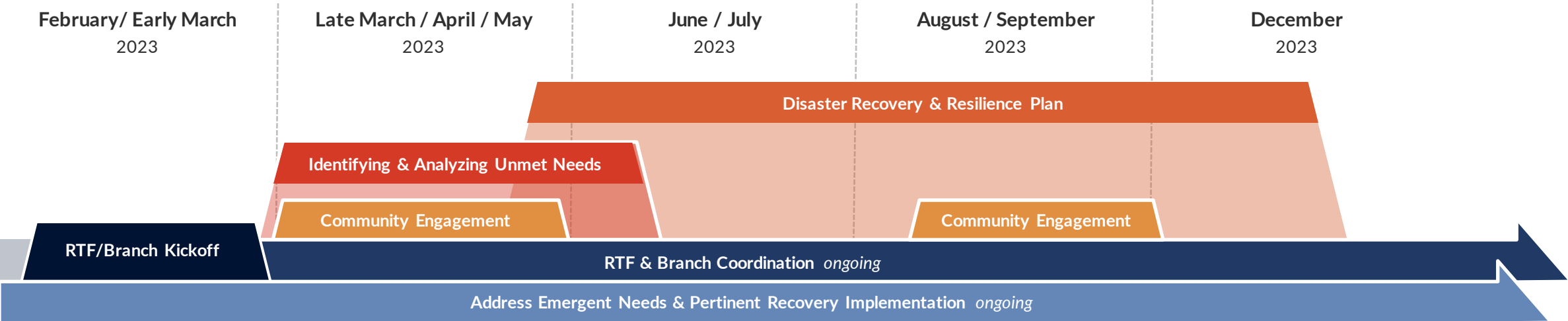


Agency	Position	Representative
Board of County Commissioners	Commissioner	Kevin Ruane, Chair
City of Bonita Springs	Councilman	Chris Corrie
City of Cape Coral	Mayor	John Gunter
Village of Estero	Mayor	Jon McLain
City of Fort Myers	Mayor	Kevin Anderson
Town of Fort Myers Beach	Councilman	Bill Veach
City of Sanibel	Councilwoman	Holly Smith
Law Enforcement	Undersheriff	John Holloway
Lehigh Acres Fire District	Fire Chief	Robert Dilallo
Lee County School Board	Chairman	Aarmor Persons
Lee Health	Board Member	David Collins
Legislative Delegation	Representative	Jenna Persons-Mulicka
Constitutional Office	Property Appraiser	Matt Caldwell

RTF Structure: Branches



High Level Process for Long-term Recovery Planning



RTF / Branch Kickoff

Establish the working structure for RTF and launch branches. Identify immediate needs and goals to address.

Launch website.

RTF & Branch Coordination

Identify recovery objectives; inform impact and needs assessment; establish projects; incorporate community's priorities; inform long term planning; oversee recovery plan implementation

Identifying & Analyzing Unmet Needs

Hurricane Ian storm impact analysis, and a cursory look at outstanding needs that will begin to shape recovery priorities

Community Engagement*

Comprehensive community outreach to inform and validate needs, identify solutions, and validate planning.

Hurricane Ian Disaster Recovery & Resilience Plan

A framework for Lee County's recovery from Hurricane Ian, including prioritized projects, funding sources, and key stakeholders

Emergent Needs & Pertinent Recovery Implementation

Conduct recovery operations and manage recovery funding streams: short-term, intermediate, long-term.

RTF is forum to identify emergent and time sensitive needs and identifying best path forward.



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Updates from the Recovery Task Force Meeting



RTF Updates

1

Community Engagement Strategy

2

Emergent Issues

3

No New Priorities

4

CDBG-DR Process and Progress

Branch Priorities



Branches	Branch Priorities/Initial Themes
Planning & Capacity 	• Plan for improved short-term recovery response (immediately post-disaster) • Increase inter-governmental coordination for long-term planning for resiliency • Propose planning community priorities based on those hardest hit
Economic Recovery 	• Identify partnerships and incentives supporting the workforce, such as affordable housing near jobs • Identify Short-term actions that support the rapid recovery of businesses, including access to financing, and marketing the tourism-based economy • Rebuild more public access to natural resources • Prioritize industry-sector growth to build a resilient economy
Education & Workforce 	• Improve workforce participation by increasing skilled and credentialed workers to fill jobs in Lee County • Create ways to partner and leverage resources to increase shared ownership of education, to improve outcomes and opportunities from early childhood education to career • Create systems that foster lifelong learning and training opportunities for all • Address outside variables (housing, transportation, mental health, childcare, etc.) that hinder education and workforce
Health & Social Services 	• Access through mobile services and for special needs environments that includes necessary services and accessibility to facilities built to provide services, pharmacies, mental health services • Coordination of a resilience hub with dependable and real time information and based on prior mapping critical care infrastructure • Identify mental health responses in real-time, especially one-year anniversaries, with support for staff and considerations for workforce retention and well-being • Identify regulatory requirements for special services and supportive living centers, options for providers

Branch Priorities



Branches	Branch Priorities/Initial Themes
Infrastructure 	• Preserve and harden critical infrastructure such as water, power, transportation, communications and sanitary infrastructure systems • Pre-disaster planning for supplies, evacuation, and shelter, especially for special needs during emergencies fuel, and cascading points of failure of weak links • Address increased shelter needs and return to normal operations for schools • Identify redundancy in infrastructure, systems, and partnerships, and sharing assets among jurisdictions and outside areas • Determine long-term improvements for livability
Housing 	• Deregulation to reduce costs of housing and consistency of codes and permitting for efficiency • Zoning changes to comprehensive planning that increases density and redevelopment • Address housing issues and development incentives for vulnerable populations and communities
Natural Resources 	• Determine regulatory actions and incentives to address impacts of natural resources • Direct actions to improve hydrological and ecological conditions • Create public education and awareness campaigns to reduce the impact on natural resources
Cultural Resources 	• Identify short-term recovery and stabilization of the arts • Convene the arts community supporting cultural facilities and individual artists • Identify regional cultural planning and representation for the arts

Meeting Purpose



- 1** What other information do you need to design, identify or evaluate solutions in this space? Are there information gaps?
- 2** Are there other experts, organizations or institutions you would like to hear from?
- 3** What kinds of solutions are you already considering for exploration?





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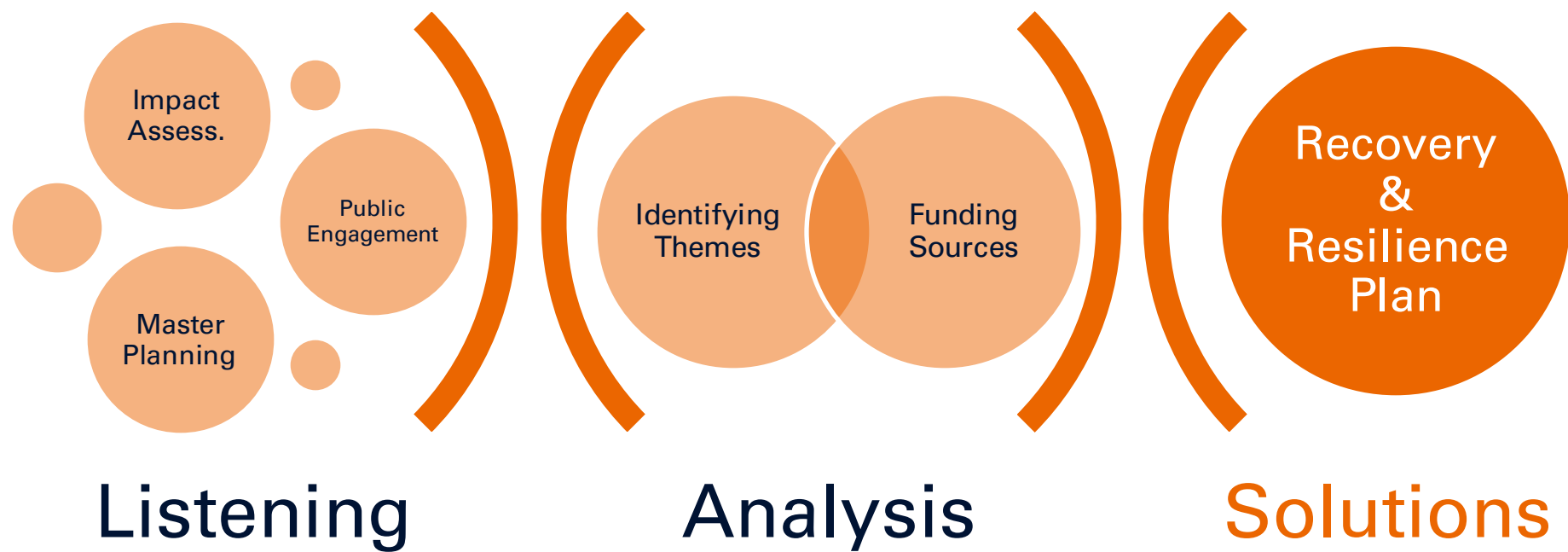
Research and Data

Next Steps

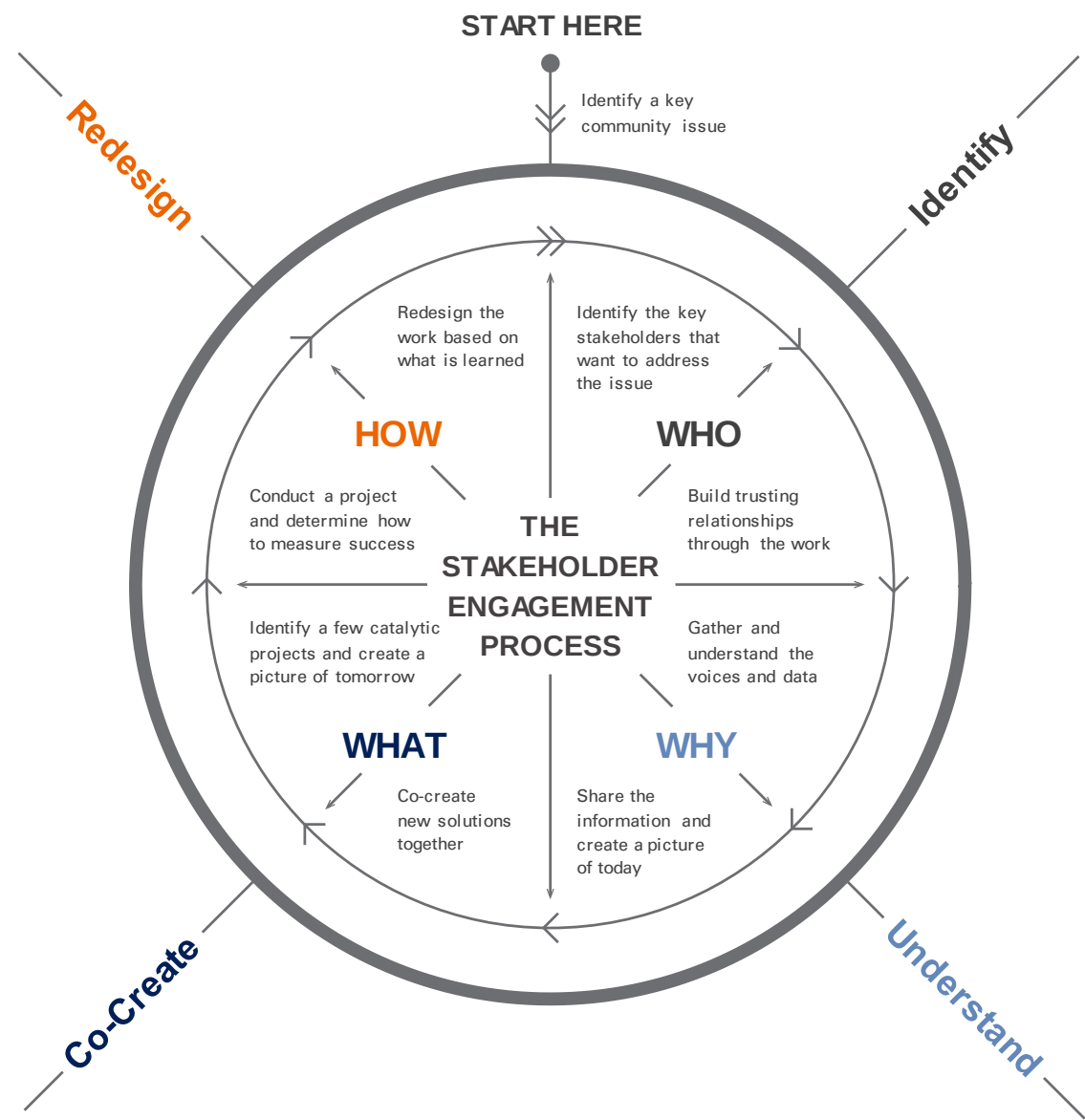
Discussion and Questions

Public Comment

Overview of Branch Problem Solving Process



Process





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Priority 1 Key Challenges



Planning for improved short-term recovery response (post-disaster)

- While community differences are reflected in plans across the region, some key areas might benefit from increased integration across jurisdictions.
- Lee County short-term recovery and response plans are updated and exercised on different schedules. Communities can always improve by continually re-evaluating who is at the table for training and exercise, particularly outside of the emergency management structure.
- Planning that recognizes the impact of change is required to ensure that recovery funding is maximized and used to enhance resilience.

Priority 1 Key Findings



- Plans and policies that contribute to success of recovery operations:
 - Comprehensive Emergency Management Plan
 - Local Mitigation Strategy
 - Long Range Transportation Plan
 - Procurement Ordinance 18-22 Section 3.4 and AC-7
 - The Lee Plan
 - Community Recovery Communications Program
 - Debris Management Plan
- Resilient transportation best practices require prioritizing projects that consider recovery and response needs along with daily use needs
- Resilience best practices connect response and recovery officials to pre-identified mitigations projects
- Communities should continually challenge processes to include those outside the emergency management structure in planning and exercise.

Key Research

- Lee County Recovery and Response Plans
- Federal Guidance Documents and Toolkits

Priority 2 Key Challenges



Planning for long-term resiliency

- Hurricane Ian intensified primary community challenges included in plans
 - Compounding effects from COVID- 19
- Lack of affordable and attainable housing has been identified as a common thread among county plans and contexts
 - Plans reflect the unique and complex trends in the County

Priority 2 Key Findings



- The Lee Plan
- The Annual Action Plan (US Department of Housing and Urban Development)
- Hazard Identification and Risk Assessment
- Joint Local Mitigation Strategy
- Local Housing Assistance Plan
- Lee County Metropolitan Planning Organization 2040 Transportation Plan
- Other recurring themes
 - Resilient infrastructure for critical facilities, improved transportation options, community resilience and capacity, and mental health

Key Research

- The Lee Plan
- The Annual Action Plan (2022-2023),
- The Lee County Hazard Identification and Risk Assessment Plan (2022)
- Lee County's Joint Local Mitigation Strategy 2022
- Lee County Metropolitan Planning Organization 2040 Transportation Plan
- Lee County Local Housing Assistance Plan

Priority 3 Key Challenges



Propose planning community priorities based on those hardest hit

- Some communities have higher than average vulnerability rankings
- Stakeholder and vulnerable population representatives' participation in planning process
- Beyond disaster readiness, communities in the region aspire to improve their communities and benefit from advances in technology. Integrating and anticipating changes in lifestyle, technology and work can be an important lens in long-term planning.

Priority 3 Key Findings



- Plans that account for livability, choice and access for all
 - The Lee Plan: New Horizon 2035 – Evaluation and Appraisal Report
 - Consolidated Plan
- Community planning districts provide an opportunity to consider deep community plans that improve resilience and shape the community's future
 - Existing joint strategy plans provide clear guidance and comprehensive analysis when it comes to plan implementation
 - Developing a process to include jurisdictional partners, common plan frameworks, and strategically referencing important jurisdictional plans may improve resilience

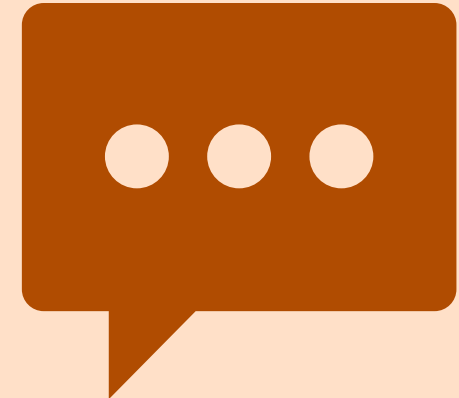
Key Research

- The Lee Plan: New Horizon 2035 – Evaluation and Appraisal Report
- The Consolidated Plan

Meeting Recap



- 1** What other information do you need to design, identify or evaluate solutions in this space? Are there information gaps?
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Calendar of Meetings	
Date	Time (p.m.)
Tuesday, April 11, 2023*	3:00 – 4:30
Tuesday, May 9, 2023	3:00 – 4:30
Tuesday, June 6, 2023*	3:00 – 4:30
Tuesday, June 13, 2023 (as needed)	3:00 – 4:30
Tuesday, July 11, 2023*	3:00 – 4:30
Tuesday, July 18, 2023 (as needed)	3:00 – 4:30
Tuesday, August 1, 2023	3:00 – 4:30
Tuesday, August 15, 2023 (as needed)	3:00 – 4:30
Tuesday, September 5, 2023	3:00 – 4:30
Tuesday, September 19, 2023 (as needed)	3:00 – 4:30

***Rescheduled**



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Research and Data Presentation

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Discussion and Questions

Public Comment

Discussion and Questions



Discussion to close after final member questions, before opening to Public Comment.



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Public Comment



Adjourn

Email: info@resilientlee.org

Planning & Capacity Branch



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