

RESILIENT LEE

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Recovery Task Force Updates

**Problem Solving Process** 

Research and Data

**Next Steps** 

Discussion and Questions



### Membership

- **Branch Lead:** 
  - TBD
- **Branch Members:** 
  - Gloria Tate
  - Selynto Anderson
  - Lydia Antunes Black
  - Michael Flanders

- Will Prather
- Matt Johnson
- Teresa Watkins Brown





## **Branch Meeting Support Team**

## Facilitator(s)

- Sarah Owen
- Terry Mazany

## **Branch Support**

Robert Heere



## **Recovery Task Force Membership**



Agency	Position	Representative
Board of County Commissioners	Commissioner	Kevin Ruane, Chair
City of Bonita Springs	Councilman	Chris Corrie
City of Cape Coral	Mayor	John Gunter
Village of Estero	Mayor	Jon McLain
City of Fort Myers	Mayor	Kevin Anderson
Town of Fort Myers Beach	Councilman	Bill Veach
City of Sanibel	Councilwoman	Holly Smith
Law Enforcement	Undersheriff	John Holloway
Lehigh Acres Fire District	Fire Chief	Robert Dilallo
Lee County School Board	Chairman	Armor Persons
Lee Health	Board Member	David Collins
Legislative Delegation	Representative	Jenna Persons-Mulicka
Constitutional Office	Property Appraiser	Matt Caldwell



### **RTF Structure: Branches**





#### Meet monthly

Resolve emergent issues by developing short-term tactical action plans

Survey immediate, short-term, and long-term needs of Lee County

Identify key partners able to address the needs of the community

Develop viable, feasible, desirable, and actionable solutions to meet needs

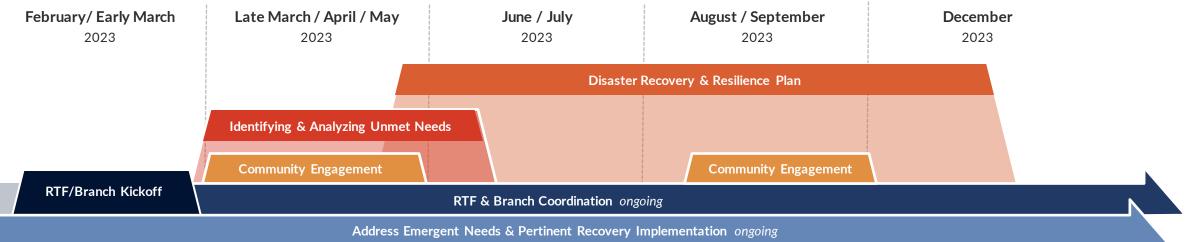
Maximize funding resources and implement solutions

Recommend policies necessary to implement solutions



## **High Level Process for Long-term Recovery Planning**





#### RTF / Branch Kickoff

Establish the working structure for RTF and launch branches. Identify immediate needs and goals to address.

Launch website.

#### RTF & Branch Coordination

Identify recovery objectives: inform impact and needs assessment: establish projects; incorporate community's priorities; inform long term planning; oversee recovery plan implementation.

#### **Identifying & Analyzing Unmet** Needs

Hurricane lan storm impact analysis, and a cursory look at outstanding needs that will begin to shape recovery priorities.

#### Community **Engagement\***

Comprehensive community outreach to inform and validate needs. identify solutions, and validate planning.

#### Hurricane lan **Disaster Recovery** & Resilience Plan

A framework for Lee County's recovery from Hurricane lan, including prioritized projects, funding sources, and key stakeholders.

#### **Emergent Needs & Pertinent Recovery Implementation**

Conduct recovery operations and manage recovery funding streams: short-term. intermediate, long-term.

RTF is forum to identify emergent and time sensitive needs and identifying best path forward.





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## **Updates from the Recovery Task Force Meeting**



## RTF Updates

- **Community Engagement Strategy**
- **Emergent Issues**
- **No New Priorities**
- **CDBG-DR Process and Progress**



## **Branch Priorities**



#### **Branches**

#### **Planning & Capacity**



#### **Economic Recovery**



#### **Education &** Workforce



#### **Health & Social Services**



#### **Branch Priorities/Initial Themes**

- Plan for improved short-term recovery response (immediately post-disaster)
- Increase inter-governmental coordination for long-term planning for resiliency
- Propose planning community priorities based on those hardest hit
- Identify partnerships and incentives supporting the workforce, such as affordable housing near jobs
- Identify Short-term actions that support the rapid recovery of businesses, including access to financing, and marketing the tourism-based economy
- Rebuild more public access to natural resources
- Prioritize industry-sector growth to build a resilient economy
- Improve workforce participation by increasing skilled and credentialed workers to fill jobs in Lee County
- Create ways to partner and leverage resources to increase shared ownership of education, to improve outcomes and opportunities from early childhood education to career
- Create systems that foster lifelong learning and training opportunities for all
- Address outside variables (housing, transportation, mental health, childcare, etc.) that hinder education and workforce
- Access through mobile services and for special needs environments that includes necessary services and accessibility to facilities built to provide services, pharmacies, mental health services
- Coordination of a resilience hub with dependable and real time information and based on prior mapping critical care infrastructure
- Identify mental health responses in real-time, especially one-year anniversaries, with support for staff and considerations for workforce retention and well-being
- Identify regulatory requirements for special services and supportive living centers, options for providers



## **Branch Priorities**



<b>Branches</b>	Branch Priorities/Initial Themes
Infrastructure	<ul> <li>Preserve and harden critical infrastructure such as water, power, transportation, communications and sanitary infrastructure systems</li> <li>Pre-disaster planning for supplies, evacuation, and shelter, especially for special needs during emergencies fuel, and cascading points of failure of weak links</li> <li>Address increased shelter needs and return to normal operations for schools</li> <li>Identify redundancy in infrastructure, systems, and partnerships, and sharing assets among jurisdictions and outside areas</li> <li>Determine long-term improvements for livability</li> </ul>
Housing	<ul> <li>Deregulation to reduce costs of housing and consistency of codes and permitting for efficiency</li> <li>Zoning changes to comprehensive planning that increases density and redevelopment</li> <li>Address housing issues and development incentives for vulnerable populations and communities</li> </ul>
Natural Resources	<ul> <li>Determine regulatory actions and incentives to address impacts of natural resources</li> <li>Direct actions to improve hydrological and ecological conditions</li> <li>Create public education and awareness campaigns to reduce the impact on natural resources</li> </ul>
Cultural Resources	<ul> <li>Identify short-term recovery and stabilization of the arts</li> <li>Convene the arts community supporting cultural facilities and individual artists</li> <li>Identify regional cultural planning and representation for the arts</li> </ul>



## **Meeting Purpose**



- What other information do you need to design, identify, or evaluate solutions in this space? Are there information gaps?
- Are there other experts, organizations, or institutions you would like to hear from?
- What kinds of solutions are you already considering for exploration?







Recovery Task Force Updates

# Problem Solving Process

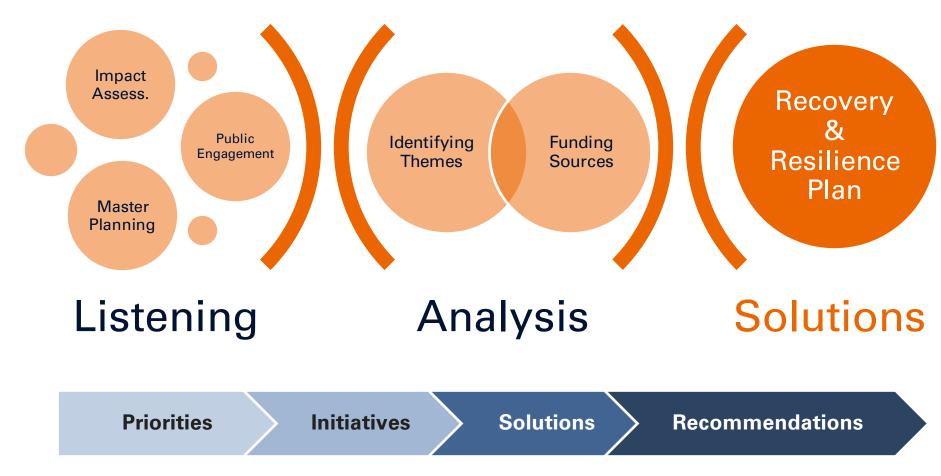
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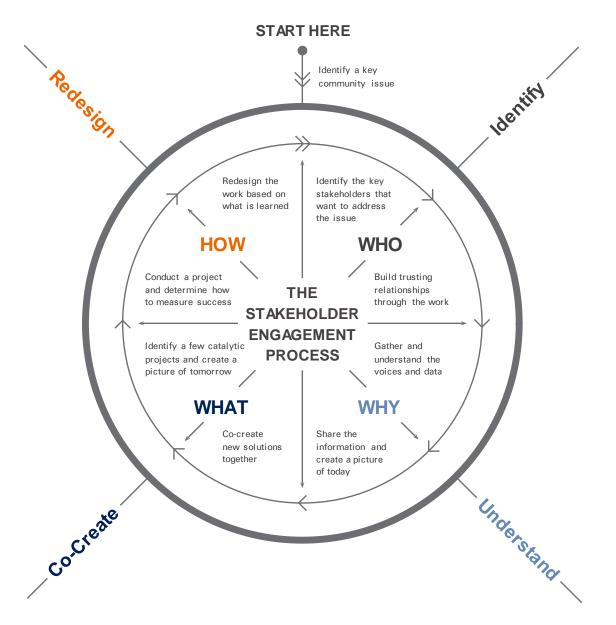
## **High Level Process for Long-term Recovery Planning**







## **Process**









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## **Priority 1 Key Challenges**



## Short- term recovery and stabilization of the arts

- **Damages** to cultural infrastructure, workforce, and artists compounding COVID-19 impacts
- **Unknown current status** of many:
  - Cultural institutions
  - Artistic spaces
  - Arts related businesses
  - Community spaces for expression
- Loss of revenue
  - Florida Repertory Theatre cancelled 16 performances resulting in approximately \$60,000 -\$80,000 lost in revenue



## **Priority 1 Key Findings**



- Communities have been following federal guidance and recommendations to assess impacts:
  - Miami-Dade County developed and implemented a survey tool to collect damage reports
  - The City of Cape Coral is working with FEMA to alleviate costs to rebuild
- Both public and private grants can provide financial support in recovery

#### **Impacted Facilities**

- Cape Coral Yacht Club
- Florida Repertory Theatre
- **Cultural Park Theatre**
- Fort Myers Beach Art Association
- Sanibel Lighthouse
- **Belle Theatre**
- **New Phoenix Theatre**
- Laboratory Theatre of Florida
- **Edison and Ford Winter** Estates
- Bailey Matthews Shell Museum
- **Everglades Wonder** Gardens



## **Priority 2 Key Challenges**



## Convening of the arts community supporting cultural facilities and individual artists

- Sustainable funding sources are a necessity
- **Housing** for artists and workforce
  - For example, BIG ARTS a popular arts hub in Sanibel sustained no structural damage but has reported that more than half of its staff lost their homes or had their homes significantly damaged
    - Most staff have relocated to temporary housing and are working remotely



## **Priority 2 Key Findings**



- Historic preservation site designation
  - More resources to protect sites
- **Public Grants** 
  - National Endowment for the Humanities (NEH) and National Endowment for the Arts (NEA)
  - Florida Department of State Arts and Culture Division
  - Lee County Tourism Development Council (TDC)
  - City of Fort Myers
- **Private Grants** 
  - CERF+ the Artists Safety Net



#### **Key Research**

Federal Emergency Management Agency's Integrating Historic **Property and Cultural** Resource Considerations into **Hazard Mitigation** Planning, 2005

## **Priority 3 Key Challenges**



## Regional cultural planning and county-level representation for the arts

- Assessments and planning strategy require significant research and regional collaboration
  - Current projects may not be aligned with County strategies



## **Priority 3 Key Findings**



- Framing resiliency efforts into Lee County priorities may enhance partnership and resources. Potential areas include:
  - Citizen Participation and Community Education Objective
  - The Lee Plan Natural Resources and Environment Objective
  - Water Dependent Overlay Objective
  - The Lee Plan Economic Goals
  - Historic Districts and Attractions
  - Community Resilience Core Capability

#### **Key Research**

- The Lee Plan
- Lee County Hazard Mitigation Plan
- Joint Local Mitigation Strategy Plan



## **Meeting Recap**



- What other information do you need to design, identify, or evaluate solutions in this space? Are there information gaps?
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## **Next Steps**



Calendar of Meetings			
Date	Time (A.M.)		
Wednesday, April 12, 2023*	8:30 – 10:00		
Wednesday, May 10, 2023	8:30 – 10:00		
Wednesday, June 7, 2023*	8:30 – 10:00		
Wednesday, June 14, 2023 (as needed)	8:30 – 10:00		
Wednesday, July 12, 2023*	8:30 – 10:00		
Wednesday, July 19, 2023 (as needed)	8:30 – 10:00		
Wednesday, August 2, 2023*	8:30 – 10:00		
Wednesday, August 16, 2023 (as needed)	8:30 – 10:00		
Wednesday, September 6, 2023	8:30 – 10:00		
Wednesday, September 20, 2023 (as needed)	8:30 – 10:00		





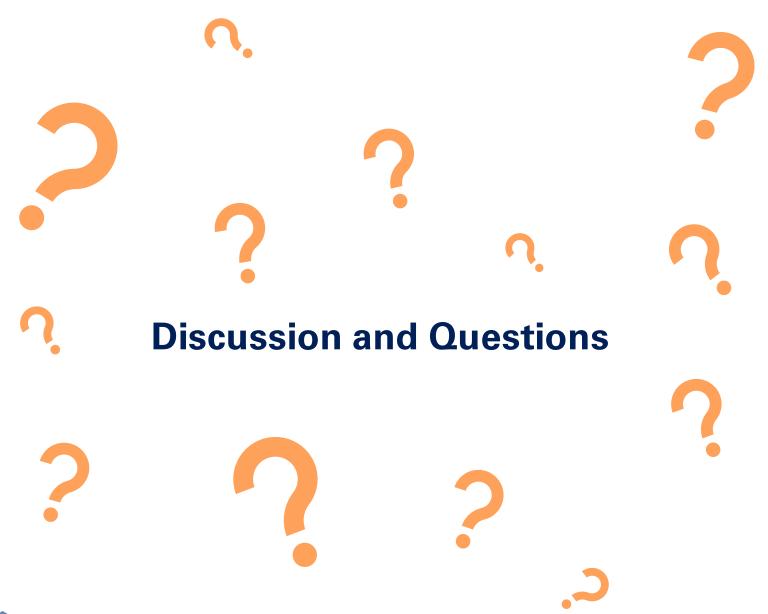
Recovery Task Force Updates

**Problem Solving Process** 

Research and Data Presentation

**Next Steps** 

**Discussion and Questions** 







Discussion to close after final member questions, before opening to Public Comment.





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