



Jon Romine
July 11th, 2023

Housing Branch Meeting

Recovery Task Force



RESILIENT
LEE

RESILIENTLEE.ORG



Introductions

Branch Initiative Discussion

Branch Technical Briefs

Questions and Next Steps

Public Comment

Introductions



Membership

Branch Lead:

- Gary Griffin

Branch Members:

- Amy Yearsly
- Mary Gibbs
- Chris Simoneau
- Lee Ford
- Diana Giraldo
- Richard F. Durling
- Marion Briggs
- Jan-Erik Hustrulid
- Marcia Davis
- Kevin Besserer
- Dan O'Berski
- Bradley Alix
- Malaina Mote
- Sharon Ralston
- Karen Rodriguez

Introductions



Branch Meeting Support Team

Facilitator:

- Jon Romine

Branch Support:

- Shanna Snider
- Robbie Heere

Recovery Task Force Membership



Agency	Position	Liaison
Board of County Commissioners	Commissioner	Kevin Ruane, Chair
City of Bonita Springs	Councilman	Chris Corrie
City of Cape Coral	Mayor	John Gunter
Village of Estero	Mayor	Jon McLain
City of Fort Myers	Mayor	Kevin Anderson
Town of Fort Myers Beach	Councilman	Bill Veach
City of Sanibel	Councilwoman	Holly Smith
Law Enforcement	Undersheriff	John Holloway
Lehigh Acres Fire District	Fire Chief	Robert Dilallo
Lee County School Board	Chairman	Armor Persons
Lee Health	Board Member	David Collins
Legislative Delegation	Representative	Jenna Persons-Mulicka
Constitutional Office	Property Appraiser	Matt Caldwell

Meeting Purpose

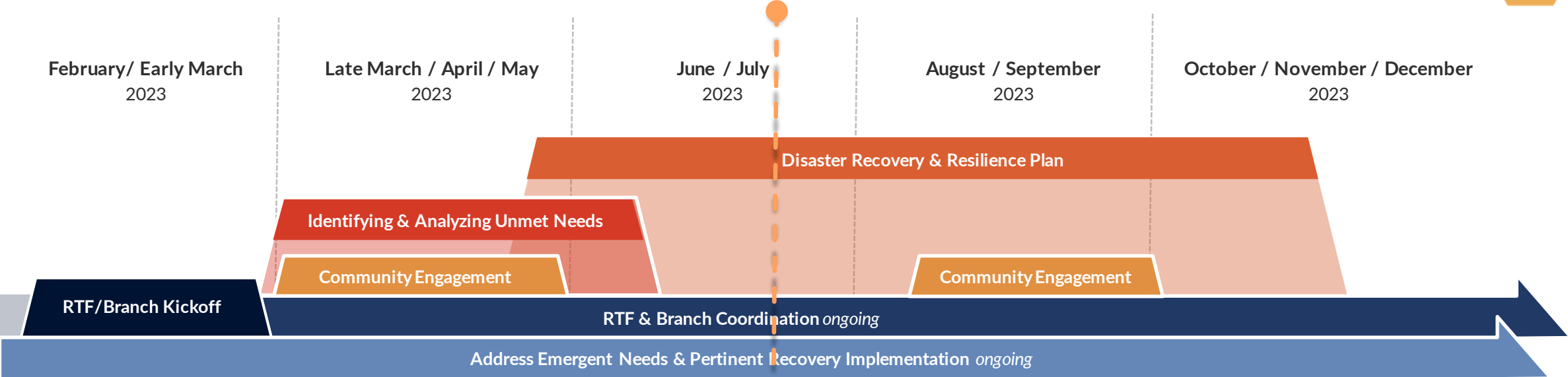


Discuss Branch Initiative Matrix and address gaps in priority alignment.



Review Branch Technical Brief development process and identify other Technical Brief requests.

High Level Process for Long-term Recovery Planning



RTF / Branch Kickoff

Establish the working structure for RTF and launch branches. Identify immediate needs and goals to address.

Launch website.

RTF & Branch Coordination

Identify recovery objectives; inform impact and needs assessment; establish projects; incorporate community's priorities; inform long term planning; oversee recovery plan implementation.

Identifying & Analyzing Unmet Needs

Hurricane Ian storm impact analysis, and a cursory look at outstanding needs that will begin to shape recovery priorities.

Community Engagement

Comprehensive community outreach to inform and validate needs, identify solutions, and validate planning.

Hurricane Ian Disaster Recovery & Resilience Plan

A framework for Lee County's recovery from Hurricane Ian, including prioritized projects, funding sources, and key stakeholders.

Emergent Needs & Pertinent Recovery Implementation

Conduct recovery operations and manage recovery funding streams: short-term, intermediate, long-term.

RTF is forum to identify emergent and time sensitive needs and identifying best path forward.



Introductions

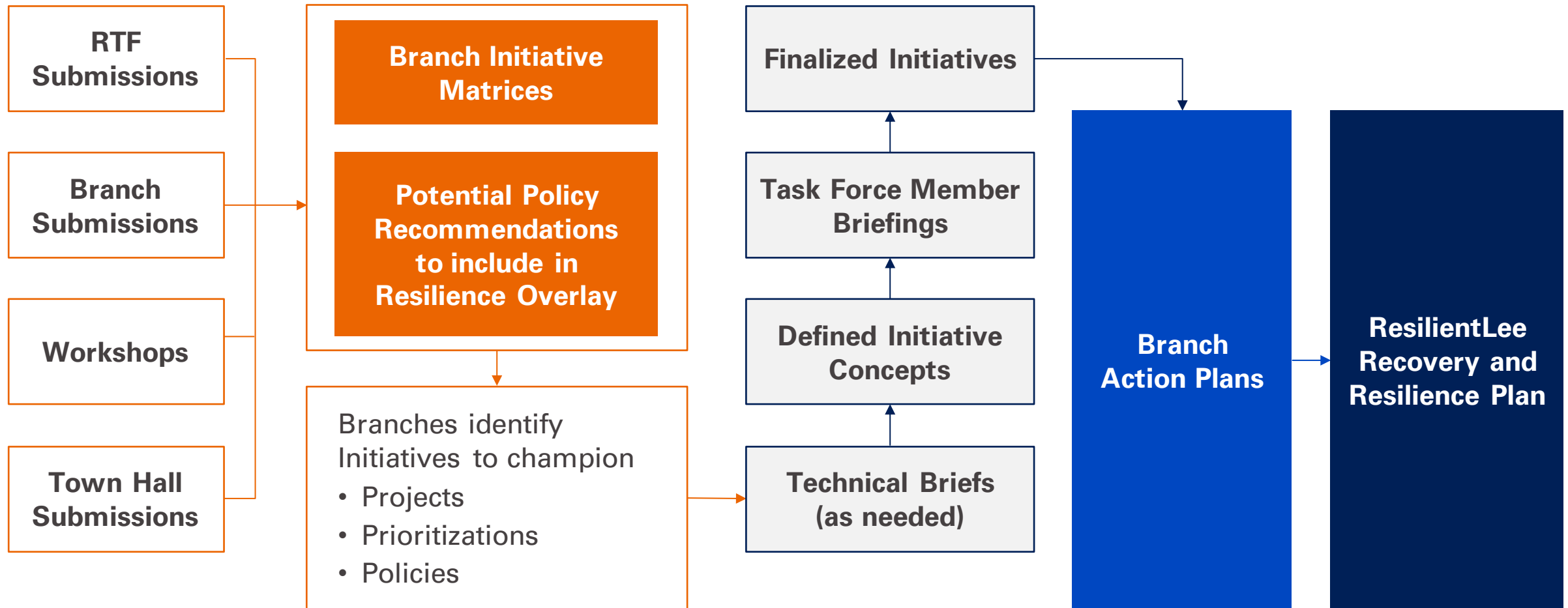
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Initiative Development Process



Initiate Design

What is an Initiative?



- An Initiative constitutes the plan of action each Branch has selected, with support from the Recovery Task Force, to address validated priority areas.
- Initiatives are the critical piece of the Recovery and Resilience Plan that will showcase the steps Lee County is taking to increase overall resiliency.

Branch Role:

Branch members are responsible for identifying the following components of an Initiative:

- Initiative Lead
- Description and Progress
- Measures of Success
- Partners
- Implementation Steps (collaborative piece)

How to Read an Initiative:



Initiative Title and Number

Each Initiative has a unique title that briefly describes its purpose, and unique identifying number. The number indicates the strategy that the action supports.

Lead

The lead represents the primary organization or position charged with overseeing the action's implementation.

Initiative Description + Progress

The description provides a high-level overview of each action that explains its purpose in the Recovery Action Plan.

Funding

Potential funding or organizations with potential funding are listed here.

Resources

The resources are identified information, guidance, and/or equipment necessary to support implementation.

Where is this Initiative Involved?

Connections to relevant planning documents are noted in this section.

Initiative

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LEAD: [Department Lead]

Initiative Description + Progress

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POTENTIAL FUNDING SOURCE:

- Funding Source's/Program Name
- Funding Source's/Program Name

ORGANIZATIONS WITH POTENTIAL FUNDING:

- Organization's Name
- Organization's Name
- Organization's Name

Resources

- Lorem ipsum dolor sit amet

WHERE IS THIS ACTION INVOLVED?

[xxx] Plan Name..... Pages #, #, #

[xxx] Plan Name..... Pages #, #, #

[xxx] Plan Name..... Pages #, #, #

OBJECTIVE 1.1

PRIORITY LEVEL

Pending

MET NEEDS

- 3 2 4 1
- Safety & Security Infrastructure
- Economy Quality of Life

MEASURES OF SUCCESS

- Finalized agreements example
- Increase of something example
- Implementation of an example

PARTNERS:

- Partner's Name
- Partner's Name
- Partner's Name
- Partner's Name
- Partner's Name

Priority Level

The following indicators show the action's priority level (low, medium, or high). Three filled in boxes means high, two means medium, and one means low.

Project Partner Type

Each icon shows the type of project partners(s) to support action implementation. They can be City-led (left), Community-led (middle), or Private-Public Partnership-led (right).

Met Needs

Met needs displays the number of priorities that the action addresses.

Measures of Success

Measures of success identify key milestones of successful action implementation.

Partners

Initiatives may require assistance from community partners, which are noted here.

Implementation Steps
The steps outline actionable tasks that are needed for implementation.

Initiative

OBJECTIVE

Implementation Steps

1. STEP TITLE (#-# Months/Years)

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2. STEP TITLE (#-# Months/Years)

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Implementation Steps

The steps outline actionable tasks that are needed for implementation at all project phases.

Technical Briefs

What is a Technical Brief?



- Technical Briefs will connect Branch members with technical expertise on requested topics.
- Branch Action Plans allow Branch members to strategize scope of Initiatives and identify additional information needed to fully develop a proposed initiative.
- Briefs will be short summaries including a combination of case study review, research, and subject matter expertise to provide branch members with information useful in developing an Initiative.

Examples:

- **Need:** A Branch wants to review a few "best practice" policy approaches from a jurisdiction with similar characteristics.
- The ResilientLee Support Team will provide case study summaries that highlight key elements that could inform our Initiative.

Considerations



Do the Initiatives align with the Branch priorities?



Are there missing Initiatives for any of the priorities?



Are there any gaps in addressing Branch priorities?



What Technical Briefs are needed?

Priority 1 Initiatives



Consideration to reduce costs of housing and/or consistency of codes and permitting for efficiency

Initiatives:

1. Expedite permitting process by allowing for remote permitting, using up to date technology, and providing training tools to reduce re-submittals.
2. Work with HUD and community partners to plan the usage of CDBG-DR funds effectively and to reduce the requirements for the CDBG-DR grant.

Priority 2 Initiatives



Zoning and policy changes in planning that increase density and redevelopment

Initiatives:

1. Identify policy requirements for inclusion in the Planning & Capacity Branch Resilience Overlay.
2. Create a mixed-use development overlay that provides land to developers to create an LMI housing neighborhood that also incorporates stormwater storage, greenspace and other public amenities.

Priority 3 Initiatives



Address workforce housing issues and development incentives for vulnerable populations and communities, particularly in regard to homeless individuals

Initiatives:

1. Create an elevation and/or buyout program.
2. Create a special assessment program for income qualified households for utility expansion.
3. Create construction programs for repairing, reconstructing, and hardening homes to updated codes, with a focus on LMI communities.
4. Create a construction program to develop and maintain affordable housing for LMI homeowners and renters, as providing additional affordable housing has been identified as a critical need by the Florida Legislature.

Priority 3 Initiatives Continued



Address workforce housing issues and development incentives for vulnerable populations and communities, particularly in regard to homeless individuals

Initiatives:

5. Develop financing programs to allow for affordable homebuyer's assistance, expand existing downpayment assistance, interest rate buydowns and develop affordable housing, for LMI homeowners and renters.
6. Develop and maintain affordable and attainable workforce housing, as well as housing for vulnerable populations (specifically individuals suffering from homelessness), located near places of employment.

Priority 4 Initiatives



Address immediate and long-term issues related to insurance that individual homeowners and others are facing:

- **Develop solutions to support individual homeowners and residences in navigating the insurance claim process related to Hurricane Ian;**
- **Identify potential solutions to address difficulties for individual homeowners and others in securing insurance coverage or significantly increased rates becoming a barrier to homeownership.**

Initiative Gaps:

- Identify Initiatives that support this priority.

Priority 5 Initiatives



Increase communication and overall improve information available for community education regarding available federal and state programs and the requirements for those programs

Initiatives:

1. Develop/rejoin a Regional Planning Council to promote information sharing on housing programs throughout municipalities.
2. For all public communication use simple language to explain plans, reasons, options and processes. Develop a common language for the community to understand. Aim for a wide audience and remember people learn differently so visuals or text may supplement verbal communication. Coordinate communication for consistency. Also ensure outreach to all audiences, including the displaced, underserved and vulnerable populations, as well as those with access and functional needs.
3. Increase Homeownership Counseling service and scope.

Branch Action Plans

What is a Branch Action Plan?



- Branches will develop an Action Plan that will become annexes to Initiatives in the final Plan.
- These will include the recommended Initiatives defined as new projects, policy changes, and current project prioritizations from the eight Branches.

Purpose:

- Provide **prioritization recommendations** for existing plans and projects;
- Recommend **new initiatives**; and
- Identify key **policy changes** that can support community resilience.

Branch Member Responsibilities



Branches will need to accomplish the following to successfully develop an action plan:



Participate in workshops related to Branch Priorities/Initiatives.



Deliberate best approaches to addressing Priorities.



Identify topics requiring Technical Briefs to fill information gaps.



Identify and collaborate with key partners/stakeholders who might implement Initiatives or enact policy changes.



Facilitate the design (concept and approach) of the Initiatives and identify a lead to facilitate Initiative implementation.



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Technical Brief Requests



Natural Resources Branch



Green Infrastructure

- What are examples of green infrastructure policies in similarly situated communities that aim to reduce nutrient loading for the improvement of water quality?

Infrastructure Branch

Hardened Communication Utilities

- What are examples of redundancies for hardening from communications providers?

Transportation



- How can Lee County benefit from a van pool program, similar to the program proposed by Ford and Lyft?

Fuel Infrastructure (Natural Gas)

- Can utilizing natural gas lines for back up fuel be a sustainable and reliable source?

Planning and Capacity Branch



Resilience Overlays

- What are some examples of similar coastal communities using resilience overlays?

Discussion Questions



What Technical Briefs are needed for the Branch to further develop branch initiatives?



Are you aware of assessments or studies that may exist?



Where would new research have to be done?



How can we leverage county and city officials, nonprofit leaders and other NGOs to obtain information?



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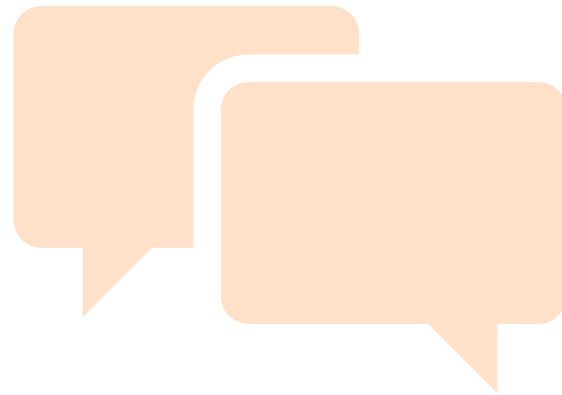
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Discussion and Questions



**Discussion to close
after final member
questions and next
steps, before opening
to Public Comment.**

Next Steps



Next Meeting

- Tuesday, July 18th, 2023 | 12:30 pm – 2:00 pm

Next Items to Accomplish

- **Submit preferred title and a photo for the ResilientLee website**
- Continue identifying Initiatives that need a Technical Brief
- Begin developing Branch Action Plan



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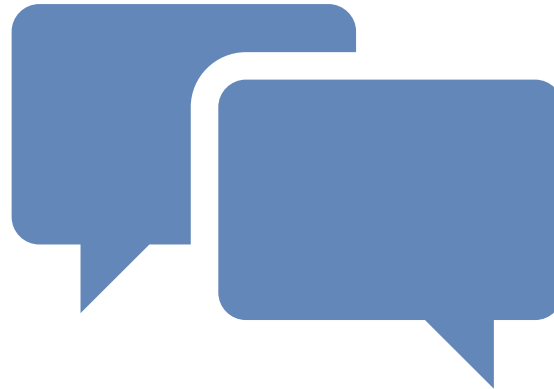
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Adjourn

Email: info@resilientlee.org

Housing Branch



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